



SOUTH AUSTRALIA
**COASTAL
COUNCILS
ALLIANCE**

COORDINATION ● COLLABORATION ● ADVOCACY



STRATEGIC OBJECTIVES & BUSINESS PLAN 2020 – 2025

www.sacoastalcouncils.com.au

INTRODUCTION

Half of South Australia's sixty-eight local Councils are coastal.

Eight are located along the metropolitan Adelaide coastline, with the remaining twenty-six spread around the vast regional coastline, from Eyre Peninsula, Spencer Gulf, Yorke Peninsula, Fleurieu Peninsula & Kangaroo Island and Limestone Coast.

All Councils are under increasing pressure to do more, with less. Coastal Councils have an additional responsibility to provide, manage and maintain a wide range of coastal assets that not only benefit residents and ratepayers, but a much wider visiting and tourist population.

Regardless of size and location, or whether they are metropolitan or rural, coastal Councils are facing the same issues and resourcing pressures including; accelerated cliff and dune erosion; inundation; managing coastal access; maintenance and replacement cost of recreational infrastructure like jetties and boat ramps; planning and development anomalies in coastal areas; sand and beach management; illegal dumping; dredging; managing coastal biodiversity; and construction and maintenance of protection infrastructure including levees, seawalls and groynes.

Every day Local Government is dealing first-hand with these issues and the impact on their communities. To address these challenges Councils consistently identify several barriers, but also the remedies and opportunities to deliver better coastal management outcomes, including;

- New funding and investment strategies are needed to meet the growing demand for infrastructure and mitigate risk from coastal hazards
- Better coordination between levels of government is needed to maximise resources and enhance efficiencies.
- The desire to develop local expertise in coastal planning and decision making to reduce the risk from coastal hazards; and
- To build Local Government resources and capacity, particularly in small and non-metropolitan Councils to undertake the range of required coastal management works, maintenance, data capture and monitoring.

Over the last ten years expenditure by Local Government on coast protection, management and infrastructure has nearly doubled, however the level of funding from other tiers of government to support this has remained relatively static.

Over the next ten years, the cost of managing the coast is forecast to grow exponentially, with Councils in SA conservatively identifying capital works and operating expenses in excess of \$200 million.

Based on the mounting challenges facing coastal Councils and strong demand from the sector for a more collective approach, the 'South Australia Coastal Councils Alliance' was formally launched in October 2019 with the initial objectives of providing;

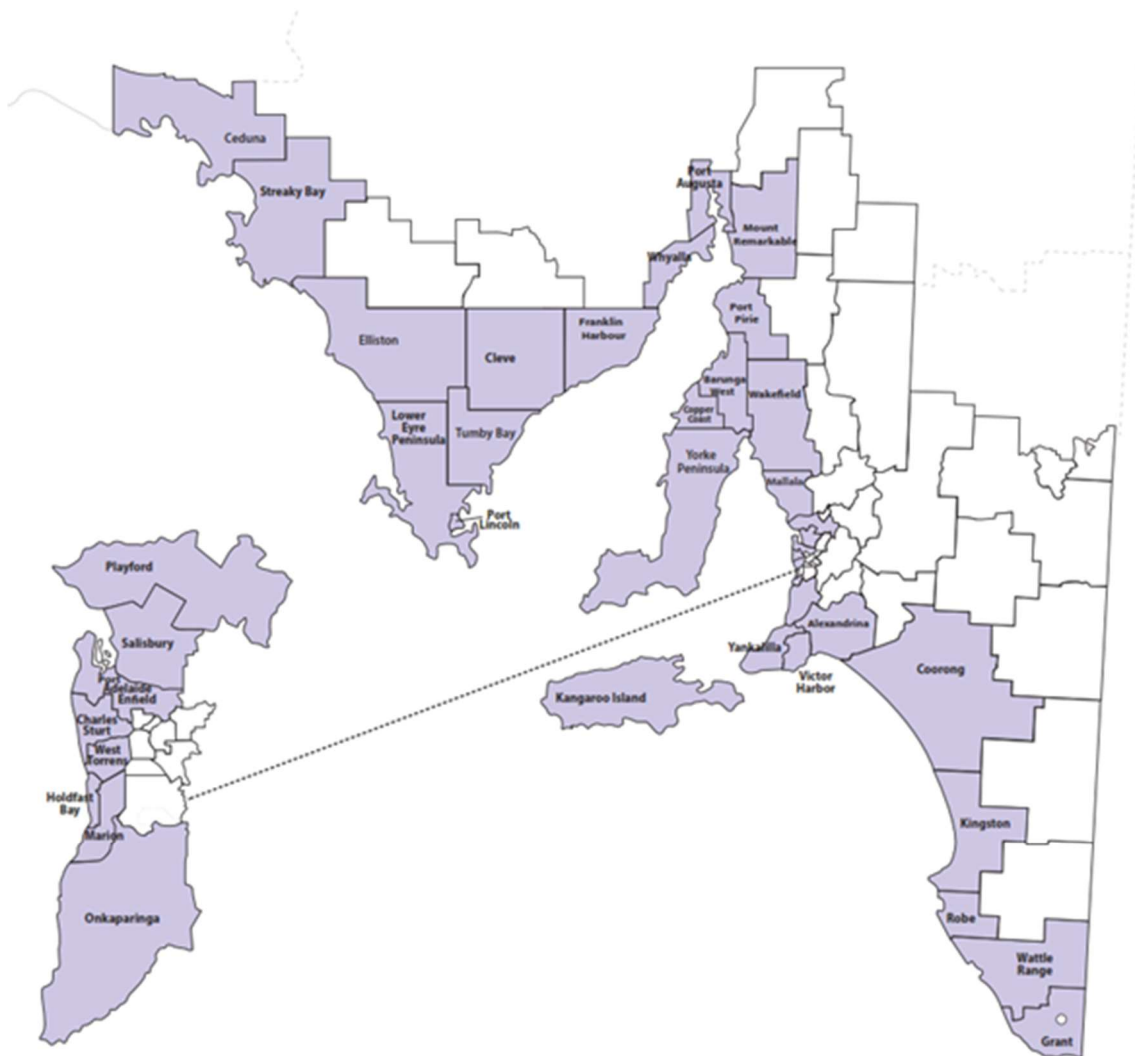
1. An informed, coordinated advocacy voice: and,
2. a forum for information sharing and networking on coastal management issues facing Councils across SA.

This Plan identifies the strategic objectives of the South Australia Coastal Councils Alliance (SACCA) and its annual activities.

MEMBER COUNCILS

Adelaide Plains Council
 Alexandrina Council
 Barunga West Council
 District Council of Ceduna
 City of Charles Sturt
 District Council of Cleve
 Coorong District Council
 Copper Coast Council
 District Council of Elliston
 District Council of Franklin Harbour
 District Council of Grant
 City of Holdfast Bay
 Kangaroo Island Council
 Kingston District Council
 District Council of Lower Eyre Peninsula
 City of Marion
 District Council of Mount Remarkable

City of Onkaparinga
 City of Playford
 City of Port Adelaide Enfield
 Port Augusta City Council
 City of Port Lincoln
 Port Pirie Regional Council
 District Council of Robe
 City of Salisbury
 District Council of Streaky Bay
 District Council of Tumby Bay
 City of Victor Harbor
 Wakefield Regional Council
 Wattle Range Council
 City of West Torrens
 City of Whyalla
 District Council of Yankalilla
 Yorke Peninsula Council



GOVERNANCE

The SA Coastal Councils Alliance is governed by an Executive Committee. Two Committee members and one proxy member is elected from the Councils within each of the following coastal zones;

Southern Region	Metropolitan Adelaide	Northern Zone	Western Zone
Grant, Wattle Range, Robe, Kingston, Coorong, Alexandrina, Victor Harbor, Kangaroo Island, Yankalilla	Onkaparinga, Marion, Holdfast Bay, West Torrens, Charles Sturt, Port Adelaide Enfield, Salisbury, Playford	Adelaide Plains, Wakefield, Yorke Peninsula, Copper Coast, Barunga West, Port Pirie, Mount Remarkable, Port Augusta, Whyalla	Franklin Harbor, Cleve, Tumby Bay, Port Lincoln, Lower Eyre, Elliston, Streaky Bay, Ceduna

** The President of the LGA shall be an ex-officio member of the SA Coastal Councils Alliance.*

Chairperson

- One Chair and one Deputy Chair shall be selected from and by the Executive Committee members for two years.
- The Chair of the Executive Committee shall be the primary spokesperson of the SA Coastal Councils Alliance.

Meeting Frequency

- The SA Coastal Councils Alliance will meet twice per year in April and October, in conjunction with SA Local Government Association's ordinary and annual general meetings.
- The Executive Committee will meet at least quarterly, or on an as needs basis.

Resources

- Executive support for the SA Coastal Councils Alliance and Executive Committee shall be provided by an Executive Officer.
- Core funding for SACCA shall be sought from an equal, annual allocation from the LGA's Greater Adelaide Regional Organisation of Councils (GAROC) and SA Regional Organisation of Councils (SAROC). This funding model however is under review and to be confirmed from 30 June 2021.
- Additional project or specialist support shall be funded by grants, Councils or other external assistance as relevant.

Delegated Authority

- Nil – The SA Coastal Councils Alliance is an informal representative network of the States thirty-four coastal Councils. The Alliance Executive Committee is chaired by a Council elected member. The Alliance reports against its strategic objectives regularly to its members and to the LGA SAROC and GAROC committees.

Review

- The SACCA Strategic Objectives and Business Plan 2020-25 will be reviewed annually.

SACCA EXECUTIVE COMMITTEE 2019 – 2021

The inaugural 2019-2021 SA Coastal Councils Alliance Executive Committee consists of the following elected members.

Chairperson – Mayor Keith Parkes



Deputy Chairperson – Mayor Richard Sage



Metropolitan Zone
Councillor Bill Jamieson - City of Onkaparinga (delegate)
Councillor Oanh Nguyen – City of Charles Sturt (delegate)
Councillor William Miller – City of Holdfast Bay (proxy)
Southern Zone
Mayor Keith Parkes – Alexandrina Council (delegate)
Mayor Richard Sage – District Council of Grant (delegate)
Mayor Alison Nunan – District Council of Robe (proxy)
Northern Zone
Mayor Darren Braund – Yorke Peninsula Council (delegate)
Mayor Leon Stephens – Port Pirie Regional Council (delegate)
Mayor Mark Wasley – Adelaide Plains Council (proxy)
Western Zone
Councillor Alan Tingay – District Council of Lower Eyre Peninsula (delegate)
Councillor Andrea Broadfoot – Port Lincoln City Council (delegate)
Deputy Mayor Robert Randall – District Council of Tumby Bay (proxy)
LGA President
Mayor Sam Telfer - District Council of Tumby Bay (ex-officio)

MISSION & STRATEGIC OBJECTIVES

The mission of the South Australia Coastal Councils Alliance is;

To provide leadership, support and advocacy for the benefit of all South Australian coastal Councils and their communities.

The activities of SACCA are guided by its five-year Strategic Objectives and Business Plan and the four key strategic objectives identified below;

1. Coordination

- Support coastal Councils by coordinating state-wide strategic coastal activities
- Act as a central point of contact for key stakeholders to engage with SA coastal Councils

2. Collaboration

- Partner with other key stakeholders to advance the interests of SA coastal Councils
- Support member Councils in partnering with other stakeholders to advance the interests of SA coastal Councils

3. Capacity building

- Develop and deliver information, services or projects to build expertise and knowledge within the SA coastal Councils community.
- Build the capacity of the SACCA to deliver its strategic objectives

4. Advocacy

- Represent the interests of SA coastal Councils to key stakeholders, including research institutions, industry bodies and State and Commonwealth Governments.
- Work with key stakeholders to deliver strategic objectives established by the SACCA

BUSINESS PLAN

The 2020-25 SACCA business plan is the first for the Alliance and represents both the short and medium targets established by the inaugural SACCA Executive Committee. As a new organisation for the Local Government sector in South Australia the Alliance is building its foundation while delivering a program of work to benefit its member Councils and their communities. The SACCA Business Plan will be revised annually.

Objective	SACCA role	2020-21 SACCA Actions
Support coastal Councils by coordinating state-wide strategic coastal activities	Coordination	Build awareness of all coastal stakeholders and their activities and create linkages with relevant Councils.
		Support the SA Coast Protection Board to work with Councils to identify priority works programs and provide support and resources.
Act as a central point of contact for key stakeholders to engage with SA coastal Councils	Coordination	Promote the role of the SACCA and its capacity to engage with all coastal Councils across the state.
		Support education, awareness and information dissemination between key stakeholders and relevant Councils.
		Maintain effective and valued communication with coastal Councils
Partner with other key stakeholders to advance the interests of SA coastal Councils	Collaboration	Work with the SA Coast Protection Board and the SA Department for Environment and Water (DEW) to support and deliver relevant coastal projects, programs and services.
		Work with the SA Coast Protection Board and the SA Department for Environment and Water (DEW) to develop a program of review and reform (including a new State Coastal Management Strategy) for coastal zone management roles/responsibilities, priorities and investment.
		Collaborate with the Metropolitan Seaside Councils Committee to create linkages between metropolitan and regional coastal Councils to share expertise and resources.
		Work with interested parties to influence R&D at local, state and national level. Engage with National stakeholders (incl. the Australian Coastal Councils Association, local government coastal alliances, state LGA bodies) to represent interests of SA Councils, learn from experience and collaborate where mutually beneficial.
Support member Councils in partnering with other stakeholders to advance the interests of SA coastal Councils.	Collaboration	SACCA will facilitate information exchange and provide support in creating partnerships between Councils and key stakeholders incl. the LGA SA & other Councils, State and Federal Government, Australian Coastal Councils Alliance and research institutions.

Objective	SACCA role	2020-21 SACCA Actions
Develop and deliver information, services or projects to build expertise and knowledge within the SA coastal Councils community.	Capacity Building	SACCA will provide support (either financial or in-kind) where appropriate to encourage coastal zone management capacity building and R&D.
Build the capacity of the SACCA to deliver its strategic objectives	Capacity building	Establish both strategic and business planning frameworks for SACCA.
		Resolve long term SACCA funding arrangements with members.
		Design and develop a SACCA website and other communication platforms.
		Review SACCA governance arrangements.
Represent the interests of SA coastal Councils to key stakeholders, including research institutions, industry bodies and State and Federal Governments.	Advocacy	In partnership with DEW deliver the LGAR&DS Coastal Management Funding Models Reform project. Actively promote the principles identified and engage all relevant stakeholders to consider reforms in both coastal zone management roles and responsibilities as well as shared investment models.
		SACCA participation as a member on the CPB LG Advisory Committee.
		Seek out opportunities to represent the activities of SACCA at various forums and promote the strategic objectives of SACCA.
Work with key stakeholders to deliver strategic objectives established by the Alliance	Advocacy	Identify and collaborate with relevant stakeholders to advance the interests of the SACCA.

FUNDING & BUDGETS

Income for the South Australia Coastal Councils is derived from four main sources:

1. Subscriptions and Project Fees from SA Coastal Councils
2. Funding from the LGA SAROC and GAROC committees
3. Funding from the SA Coast Protection Board; and
4. Project funding through partnerships with external organisations.

Annual expenditure is divided between two main areas:

1. Operating – expenditure required to employ an Executive Officer, and general costs for administration, subscriptions/memberships, travel and other general organisational expenses, and
2. Projects – expenditure required to deliver specific projects.

The SACCA 2020/21 FY Budget and P/L is outlined below.

SACCA BUDGET AND P/L 2020-21

INCOME	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	TOTAL
GAROC	\$20,000												\$20,000
SAROC	\$20,000												\$20,000
Members contributions	\$0												\$0
Grants DEW				\$5,000									\$5,000
Grants - coastal				\$35,000									\$35,000
Total	\$40,000	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
EXPENSES	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	TOTAL
Consultancy	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$60,600
Projects		9,000		18,000		18,000							\$45,000
Travel and Accommodation	833	833	833	833	833	833	833	833	833	833	833	833	\$10,000
Memberships				5,000			5,000						\$10,000
Communications	\$416.67	\$416.67	\$416.67	\$416.67	\$416.67	\$416.67	\$416.67	\$416.67	\$416.67	\$416.67	\$416.67	\$416.67	\$5,000
Admin and overheads	200	200	200	200	200	200	200	200	200	200	200	200	\$2,400
IT	100	100	100	100	100	100	100	100	100	100	100	100	\$1,200
Total	\$6,550	\$15,550	\$6,550	\$29,550	\$6,550	\$24,550	\$11,650	\$6,650	\$6,650	\$6,650	\$6,650	\$6,650	\$134,200
P&L	\$33,450	-\$15,550	-\$6,550	\$10,450	-\$6,550	-\$24,550	-\$11,650	-\$6,650	-\$6,650	-\$6,650	-\$6,650	-\$6,650	-\$54,200
Cashflow	\$123,924	\$108,374	\$101,824	\$112,274	\$105,724	\$81,174	\$69,524	\$62,874	\$56,224	\$49,574	\$42,924	\$36,274	

18/05/2020 Adjustment

Starting cash \$101,973.67 \$11,500.00 \$90,473.67

SA COASTAL COUNCILS ALLIANCE - LEADERSHIP



Photo Courtesy of Ms Anita Crisp. Photo depicts representatives from South Australian coastal Councils at the launch of the Alliance in 2019 including Mayor Sam Telfer (LGASA President), Mayor Keith Parkes (Inaugural SACCA Chairperson) and Mayor Richard Sage (Inaugural SACCA Vice Chairperson). The 'SA coastal snapshot' was presented at the launch.